

A Beginner's Guide to Survival in Science

Special Student Talk

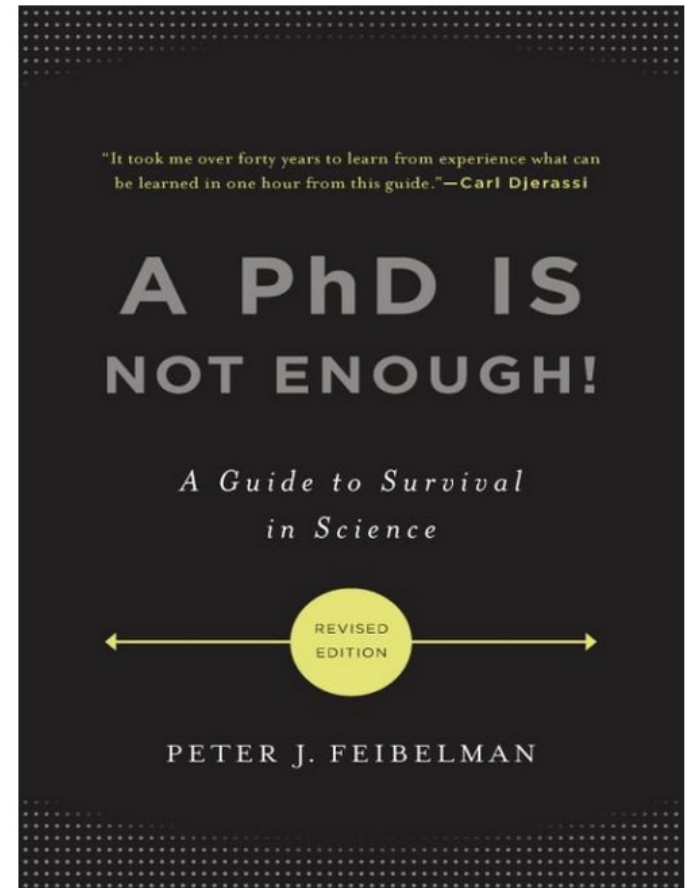
July 19, 2012

Jaideep Singh

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*Atom Trapping Group
Medium Energy Physics Group
Physics Division*



In the past, I used to give these books away for free...



A Ph.D. Is Not Enough: A Guide to Survival in Science (Hardcover)

by Peter J. Feibelman

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Disclaimers

(*) A lot of this talk uses examples from physics, but I believe that *the most important points are universal*.

(*) The *opinions* I've formed on these matters are derived from my experience, conversations with friends / mentors / colleagues, and stuff I've read from books / internets.

(*) If you find something useful, *then take it & share it!* Otherwise, feel free to ignore it.

(*) My plan is to be intentionally provocative in order to make you think about your career!

Short Version of This Talk

1a. You should **NOT** go to grad school, *unless...*

1b. Grad school is *not* school.

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2b. *Master* your craft.

2c. *“The goal of grad school is To Graduate.”* - T. Gallagher

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2b. *Master* your craft.

2c. *“The goal of grad school is To Graduate.”* - T. Gallagher

3a. Find a mentor.

3b. Take ownership of *your* research & career.

3c. Become known for something:

Step 1: Do something - requires lots of hard work!

Step 2: Make sure the appropriate people know about it.

see also Terrence Tao (UCLA): <http://terrytao.wordpress.com/career-advice/>

Path to Becoming a Research Scientist

0. Graduate School

- a. Does it make sense to go?
- b. 1-2 yrs of classes, then the Qualifier - will you pass it?
- c. N years of research - how long will this take?

1. Postdoc

- a. temporary 1 yr position, renewable up to ~3 yrs
- b. Why does this position exist?
- c. How many will you have to do?

2. Obtain a tenure-track/permanent position

- a. How many people are you competing with?
- b. How many new positions are there each year?

3. Get Tenure/Establish Yourself

- a. How long do you have & what are your chances?
- b. What happens if you don't get Tenure?

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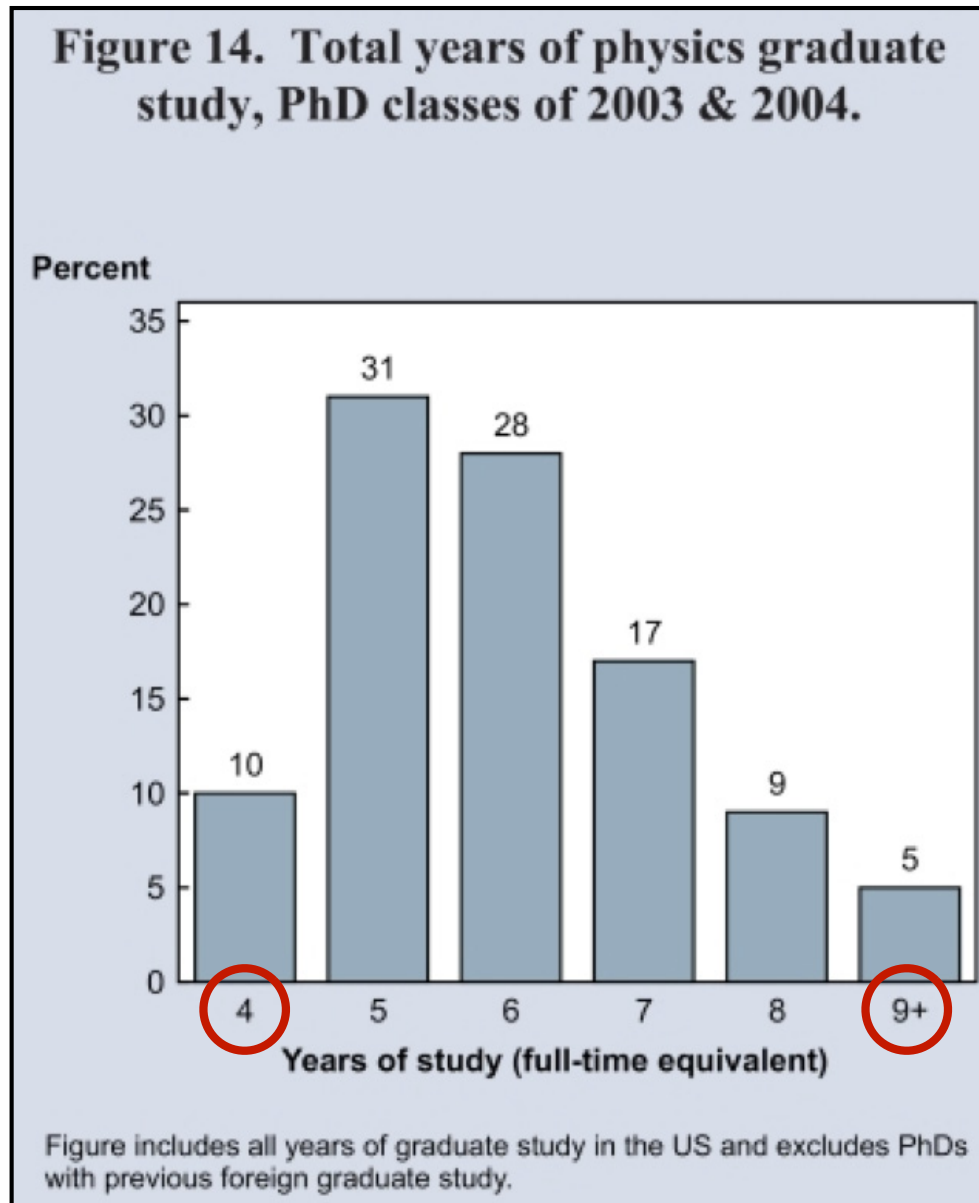
How long does it take to get a PhD?

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comid=125>

“I’ve been here five years!?”

How long does it take to get a PhD?



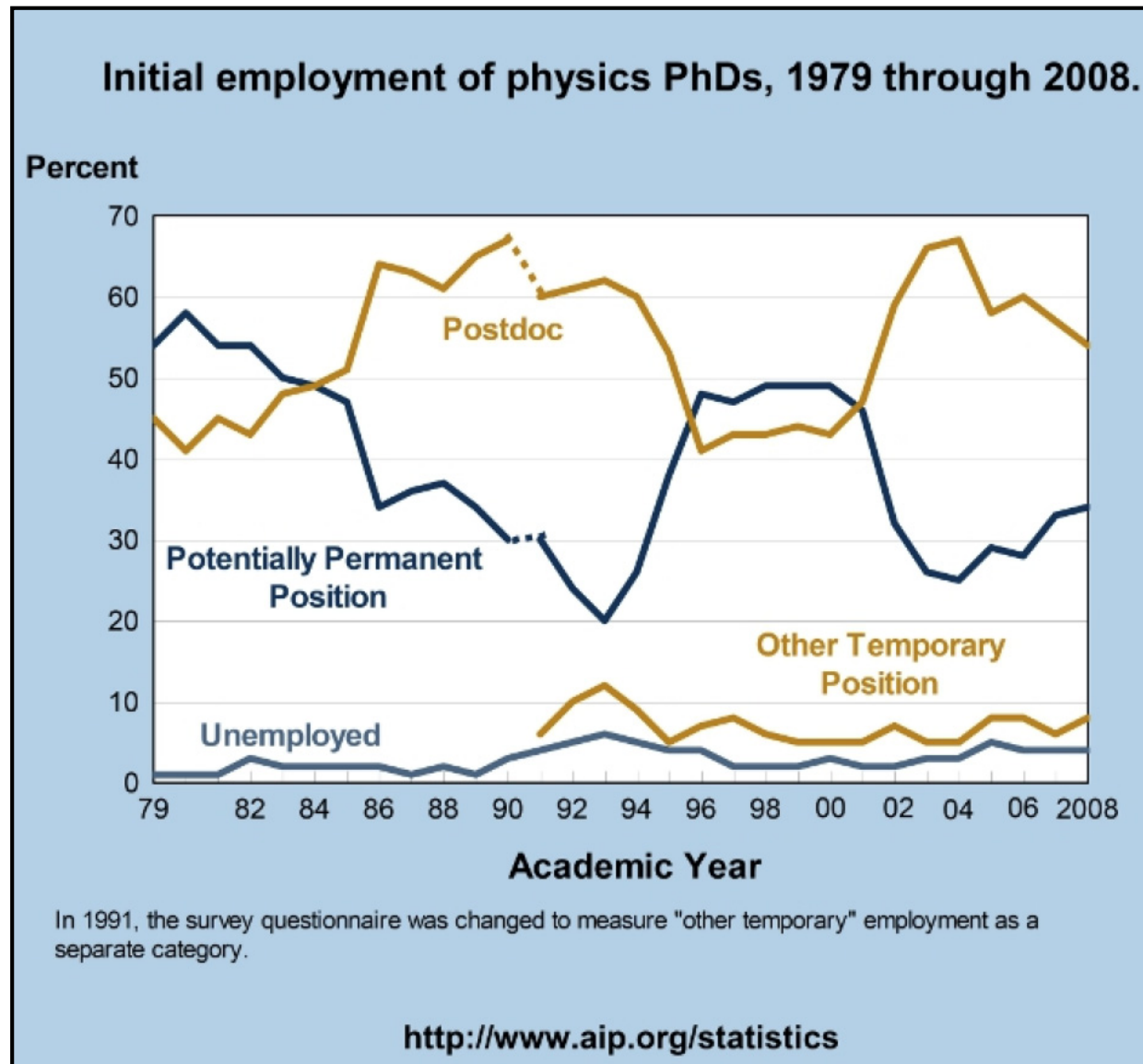
On average, ~6 yrs!

How many Postdocs will I have to do?

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comid=125>

How many Postdocs will I have to do?



AIP Statistical Research Center

A long time ago, the answer used to be ≤ 1 !

How many Postdocs will I have to do?

Academic Background of New Physics Faculty, 2007-08 for Tenured and Tenure-Track Hires*

	Highest Degree Awarded	
	PhD (%)	Bachelor's (%)
Earned PhD in US within last 5 years	44	55
Earned PhD outside US, any year	30	16
Earned PhD in US > 5 years ago; prior academic employment	22	29
Earned PhD in US > 5 years ago; prior employment outside academia	5	1

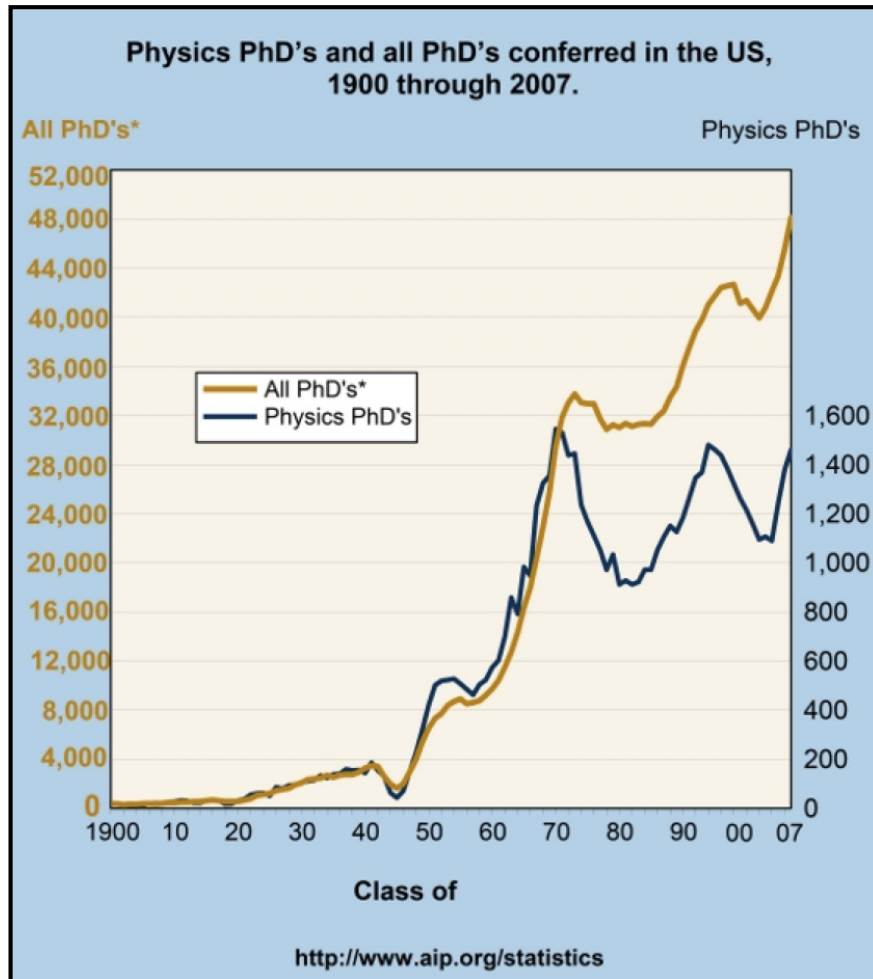
*Includes permanent non-tenured faculty at schools without tenure.

<http://www.aip.org/statistics>

AIP Statistical Research Center

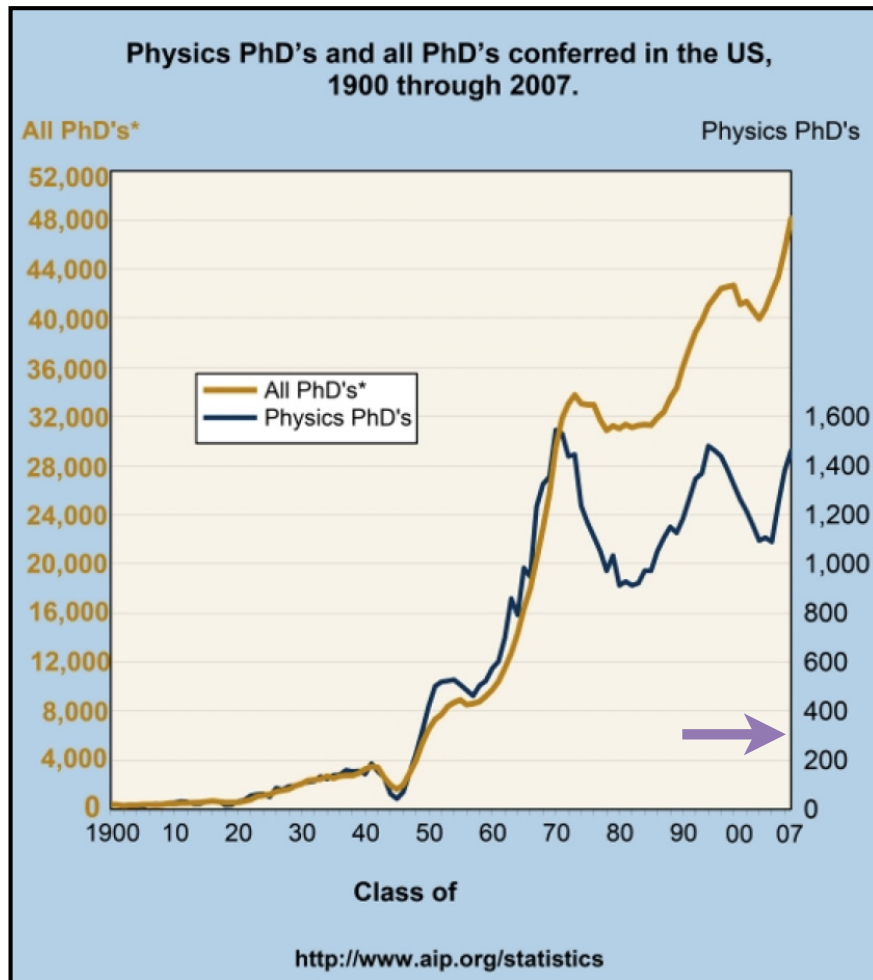
$$(\sim 4-6 \text{ yrs from PhD}) / (\sim 2-3 \text{ yrs per Postdoc}) = \sim 2$$

Odds for a “Permanent” Position?

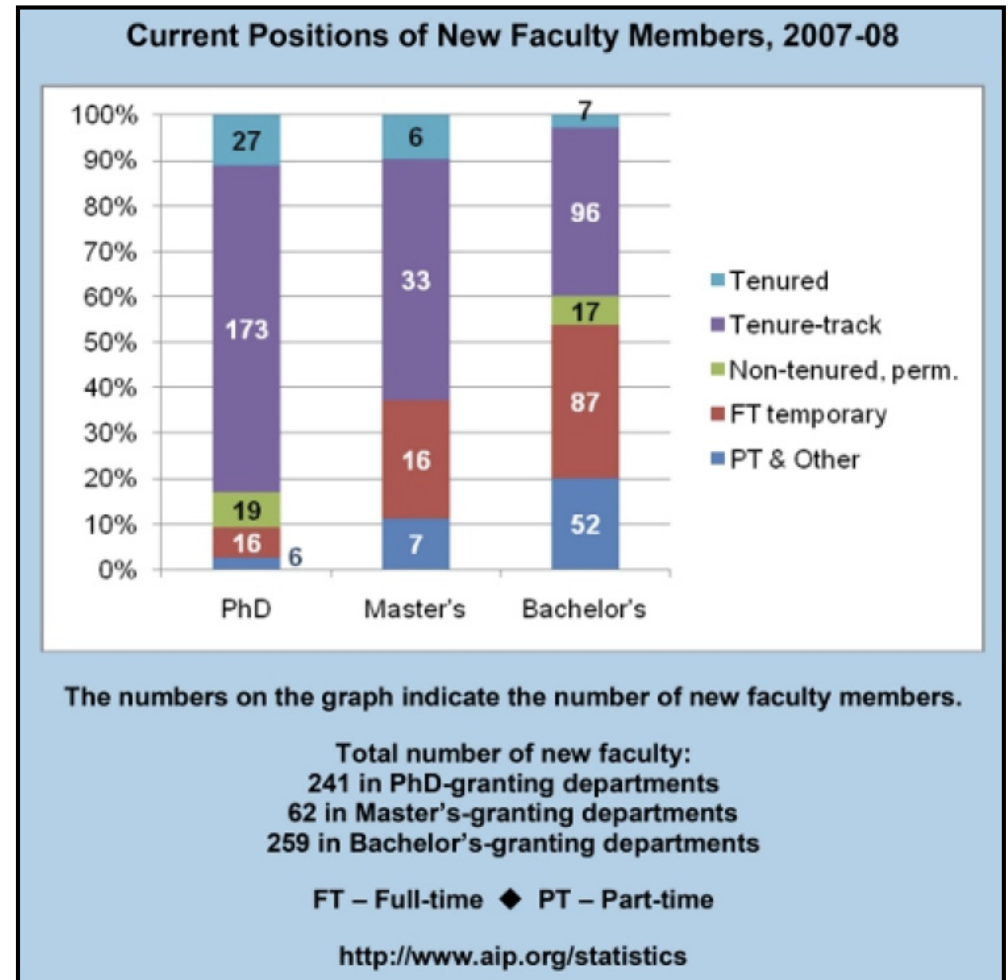


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Odds for a “Permanent” Position?



AIP Statistical Research Center



$$(300 \text{ new "permanent" faculty}) / (1500 \text{ new PhDs}) = \sim 20\%$$

Tenure: How Long & How Likely?

School <i>Program</i>	% receiving Tenure	Mean yrs to Tenure
Virginia ¹ <i>Physics</i>	78%	~6
Penn State ² <i>All Fields</i>	55%	~6
Yale ³ <i>Physical Sciences</i>	27%	7.4

¹based on my memory from 2000 to 2010

²M. J. Dooris & M. Guidos, Tenure Achievement Rates at Research Universities (May 2006)
http://www.psu.edu/president/pia/planning_research/reports/AIR_Tenure_Flow_Paper_06.pdf

³J. Butler, P. Salovey, et al., The Report of the Faculty of Arts and Sciences Tenure and Appointments Policy Committee (Feb 2007)
http://www.yale.edu/gateways/fas_tenure_report.pdf

Career Outcomes for Physics PhDs

Year of PhD	Work Activity					
	Teaching	Research - Academic	Research - Government/ Non-Profit	Research - Industry	Applications	Managing/ Supervising
1946 – 1965	22%	21%	7%	20%	16%	10%
1966 – 1970	25%	11%	7%	17%	23%	16%
1971 – 1975	18%	8%	10%	14%	31%	19%
1976 – 1980	12%	7%	18%	16%	26%	18%
1981 – 1985	13%	19%	12%	19%	22%	14%
1986 – 1990	20%	15%	15%	14%	25%	9%
1991 – 1995	14%	13%	8%	21%	35%	8%
1996 – 2000**	16%	11%	5%	26%	36%	4%

AIP Statistical Research Center

<http://www.aip.org/statistics/trends/reports/careerphd.pdf>

Career Outcomes for Physics PhDs

Year of PhD	Employer Type		
	Industry	Academe	Government, Non-Profit, Hospital
1946 – 1965	36%	49%	15%
1966 – 1970	38%	42%	20%
1971 – 1975	45%	31%	23%
1976 – 1980	46%	28%	26%
1981 – 1985	47%	34%	18%
1986 – 1990	41%	36%	21%
1991 – 1995	56%	28%	15%
1996 – 2000**	57%	31%	10%

AIP Statistical Research Center

<http://www.aip.org/statistics/trends/reports/careerphd.pdf>

My buddies went to grad school...

Two of my closest friends treated going to grad school as the *default alternative* to “the real world.”

They saw grad school as *hitting the snooze button on life!*

My buddies went to grad school...

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They saw grad school as *hitting the snooze button on life!*

They took *8 & 11 years to finish* and are currently working for two of the biggest aerospace / defense firms.

Little of the technical training they received in grad school is relevant to their present jobs.

A PhD is *not a requirement* for their jobs and it *has not* opened any new doors for them.

What did grad school cost them?

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comicid=3>

“Why are we submitting ourselves to grad school instead of working out there, getting rich, getting enough sleep, and actually enjoying life?”

What did grad school cost them?

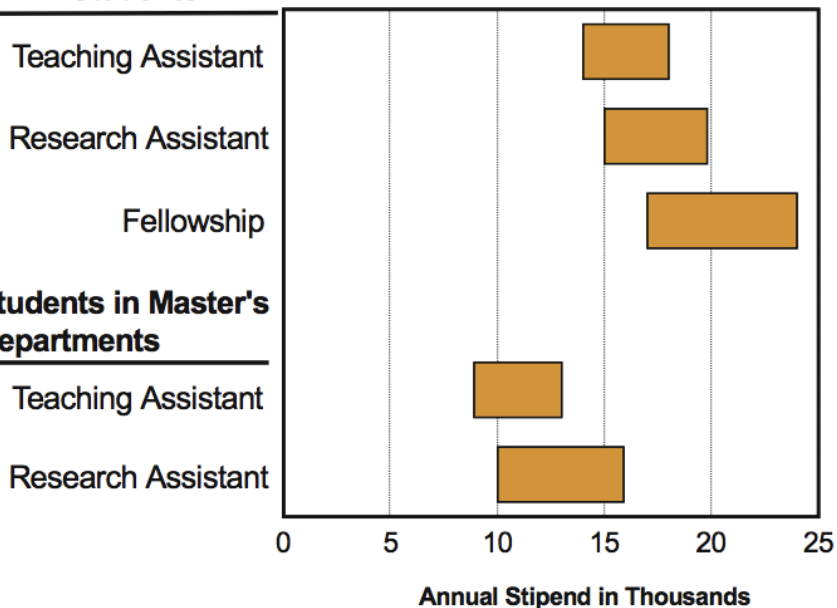
~10 yrs of their life @ ~(\$45k minus \$20k)/year

= a quarter of a million dollars!

Typical Stipends

Full-time Physics Graduate Students

PhD Students



Typical stipends are the middle 50%, i.e. between the 25th and 75th percentiles. 98% of the PhD students and 77% of the master's students received the support types listed above.

AIP Statistical Research Center

http://www.aip.org/statistics/trends/grad_support.html

Typical starting salaries for physics bachelor's, classes of 2006 & 2007.

Employer

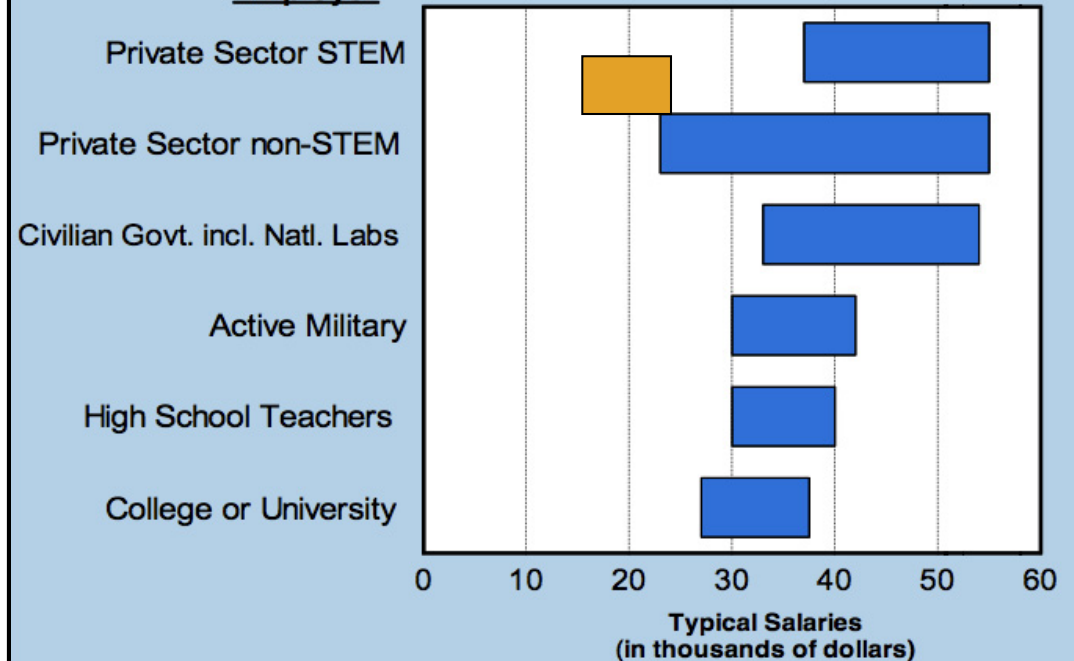


Figure includes only bachelor's in full-time, newly accepted positions.

Note: Typical salaries are the middle 50%, i.e., between the 25th and the 75th percentiles. STEM refers to positions in Natural Science, Technology, Engineering and Math.

<http://www.aip.org/statistics>

STEM = Science, Technology, Engineering, Math

“Postdoc” until you are 45!

Median 12 month salary as of 2006 estimated by “eye”

<i>Academia</i>	<i>Salary</i>	<i>Industry</i>	<i>Salary</i>
Graduate Student	\$20k	Starting w/ B.S.	\$45k
Postdoc	\$50k	Starting w/ M.S.	\$60k
Untenured Faculty	\$70k	Starting w/ Ph.D.	\$80k
Tenured Faculty	\$100k	Established w/ Ph.D.	\$120k

True Facts to Consider

(*) After ~17 yrs, less than 1 in 5 students entering graduate school now will be tenured professors (research universities + liberal arts colleges).

(*) After ~12 yrs in industry or other fields (eg. law & medicine), relative job security + median salary (\$120k to 160k) is achieved.

AIP Statistical Research Center

Association of American Medical Colleges

National Association of Legal Professionals

<http://www.aip.org/statistics>

http://www.aamc.org/students/considering/exploring_medical/

<http://www.nalp.org/research>

“If you can picture yourself doing something else, then you should probably consider doing that instead.”

- adapted from N. Fomin via G. Greene

Why Choose Science?

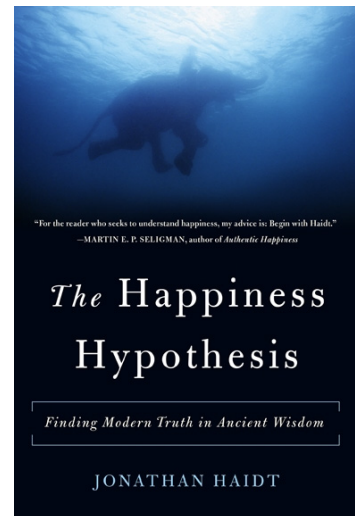
Why Choose Science?

Because it makes you happy, of course!

Haidt's Formula for Happiness (H):

$$H = S + C + V$$

Haidt, Jonathon, *The Happiness Hypothesis: Finding Modern Truth in Ancient Wisdom*, Basic Books: New York (2006).



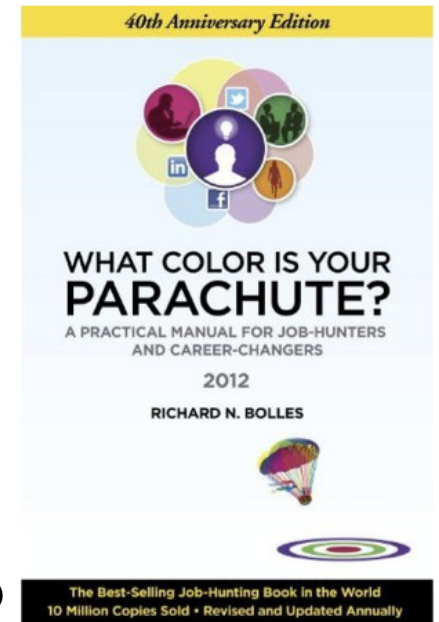
S	biological Set point	40%	no direct control	genetic factors, brain chemistry, etc.
C	living Conditions	10%	some control	race, gender, wealth, number of fingers, length of commute, fame, city, etc.
V	Voluntary activities	50%	total control	time spent with family/ friends, hobbies, exercise, your "calling"

Why Choose Science?

job \leq career \leq “calling”

What is your “calling”?

start by working out the exercises in:



**Bolles, Richard N., What color is your parachute?
(2012 Edition) Ten Speed Press: Berkeley, CA (2012)**



**Dyson, Freeman, Science as a Craft Industry, Science
15 May 1998: Vol. 280 no. 5366 pp. 1014-1015**

If Science is your “calling” in life: *go for it!*

Obtaining job security in science can be a very long and very competitive marathon. To survive, you must have a passion for it!

Before Applying to Grad School

1. Develop a plan
2. Score sufficiently high on the GRE Physics
3. Demonstrate interest & aptitude for scientific research

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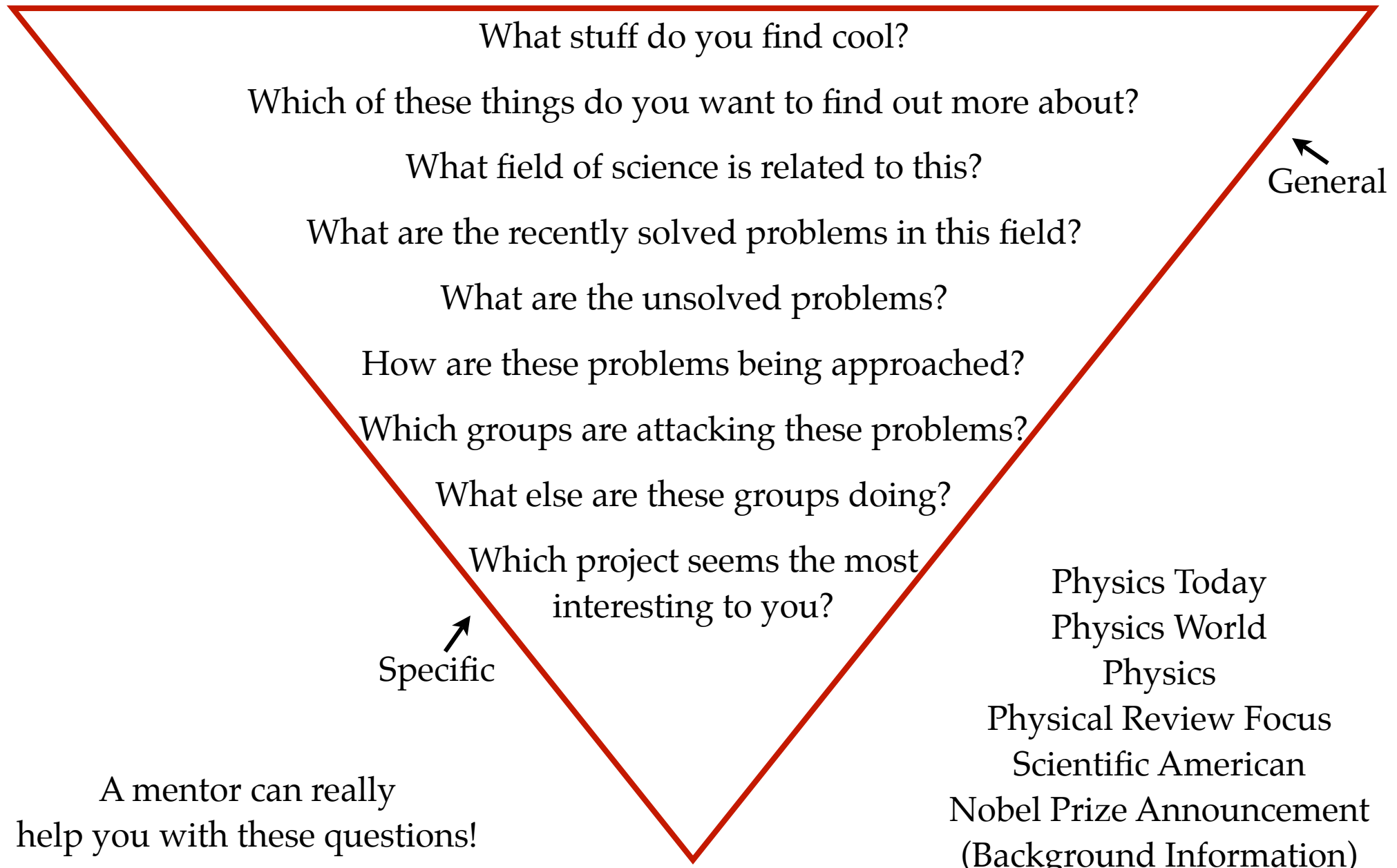
The graduate admissions committee is composed of faculty from the department that you are applying to. They are trying to answer two questions about you:

1. Will you pass the qualifying exam?
2. Will someone take you into their group and fund you?

see also: Cosmic Variance: 2008-01-29: "The Other Side of Graduate Admissions" by Julianne Delcanton

Cosmic Variance: 2005-12-20: "Unsolicited advice, 1: How to get into graduate school" by Sean Carroll

How to Develop a Plan: One Approach...



GRE Score = Ability to Pass Qualifier

"top 10"	Caltech, Princeton, Chicago	80th percentile
"top 25"	Penn, Wisconsin	65th percentile
"top 100"	Virginia	25th percentile

from respective websites and my own memory

(*) A theorist is expected to score much higher (10%+)

(*) This test is about speed and test taking skills. Practice!

<http://onphysicsbooks.blogspot.com/2009/01/studying-for-physics-gre.html>

<http://www.wm.edu/research/ideation/science-and-technology/a-matter-of-timing-student-aces-physics-gre.php>

<http://fliptomato.wordpress.com/2006/09/13/the-physics-gre-a-guide-for-undergrads/>

also several websites for run by Society of Physics Students

"Performing well on the physics GRE requires putting some time into it, an investment that reveals discipline and commitment, which are both good indicators of future success."

- Princeton Physics Graduate Admissions

<http://www.princeton.edu/physics/academics/graduate-program/graduate-admissions/>

Demonstrating Interest & Aptitude

1. Have some undergraduate research experience
2. Contact groups you are interested in

3. Tailor your personal statement to each department

Demonstrating Interest & Aptitude

1. Have some undergraduate research experience

2. Contact groups you are interested in

-Don't waste their time! Do your homework beforehand!

-Read their CV, website, some of their papers

-Send email, say who you are, thinking about applying to grad school, learn more about their work, mention that you've already had a look at some of their papers

-Ask if you can chat over the phone (or meet at conference if applicable)

-Ask for no more than 30 minutes of their time

-Be patient and polite, faculty are very busy!

-Keep conversation focused on learning about the research

-Are there any new projects that are going to be starting up in the next couple of years?

-Does this person have a passion for their work?

-Thank them for their time (also via email afterwards)

-The goal is to find out if their research is something that you want to participate in

3. Tailor your personal statement to each department

Hope for the best, plan for the worst

1. Only apply to places that would actually attend
2. Make sure each department has ~3 groups that you would be willing to work for
3. Ask for an honest assessment about your application from a faculty member on your own home institution's graduate admissions committee
4. If you don't get in:
 - have a backup plan in place beforehand
 - find out your weaknesses and strengthen them
 - see if one of the groups that you are interested in is willing to take you up for a year in a "lab tech" capacity

Choosing a Research Advisor/Group

1. Do your homework! Do not waste people's time!
2. Contact the group that you are thinking about joining
3. Talk to current/former students - *"Do they understand the big picture?"* (p. 30-31)
4. Find out where former postdocs/students are
5. Find out what lab culture is like from other students
6. Try the lab out for a summer
7. Are your personalities compatible?
8. Work for an established person
 - "more readily gives you credit and promotes you"*
 - "has a network of colleagues that you can tap into"* (p. 28)

Choosing a Thesis Project

Large
Contribution

Small
Contribution

High Profile
Project

?

?

Low Profile
Project

?

?

should be: not impossible + funded + publishable in 3 yrs

Choosing a Thesis Project

Large
Contribution

Small
Contribution

High Profile
Project

1

?

Low Profile
Project

?

4

should be: not impossible + funded + publishable in 3 yrs

Choosing a Thesis Project

Large
Contribution

Small
Contribution

High Profile
Project

1

3

done something > being known

Low Profile
Project

2

4

note: become known in your dept.

should be: not impossible + funded + publishable in 3 yrs

Meet With Your Research Advisor Weekly

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comicid=382>

Make detailed notes of your discussion and then email them to all relevant parties to insure that everyone is on the same page - (also a time management tip!)

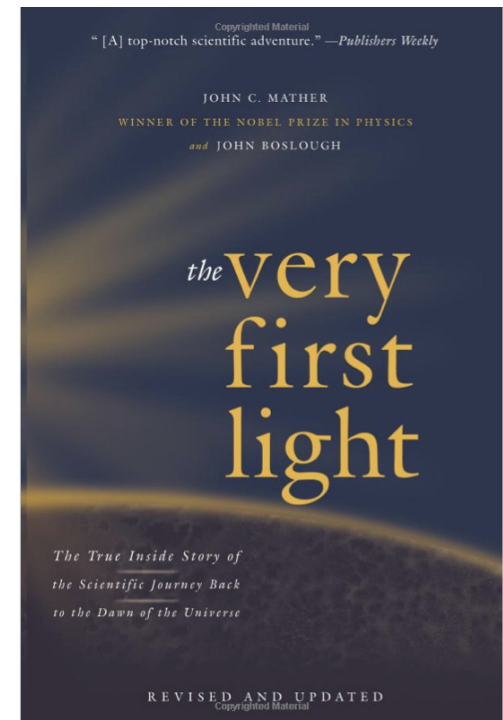
Find a Mentor (easier said than done...)

Dilbert by Scott Adams <http://dilbert.com/strips/comic/2009-09-16/>

The qualities of a good mentor:

1. *“little or no authority over you”* (p.17)
2. *“enough experience to give accurate advice”*
3. honest, forthright, trustworthy
4. willing to make time for you

Boslough, J. and J. Mather, The Very First Light, Basic Books:New York (2008)



“Good” Students Get “It” On Their Own

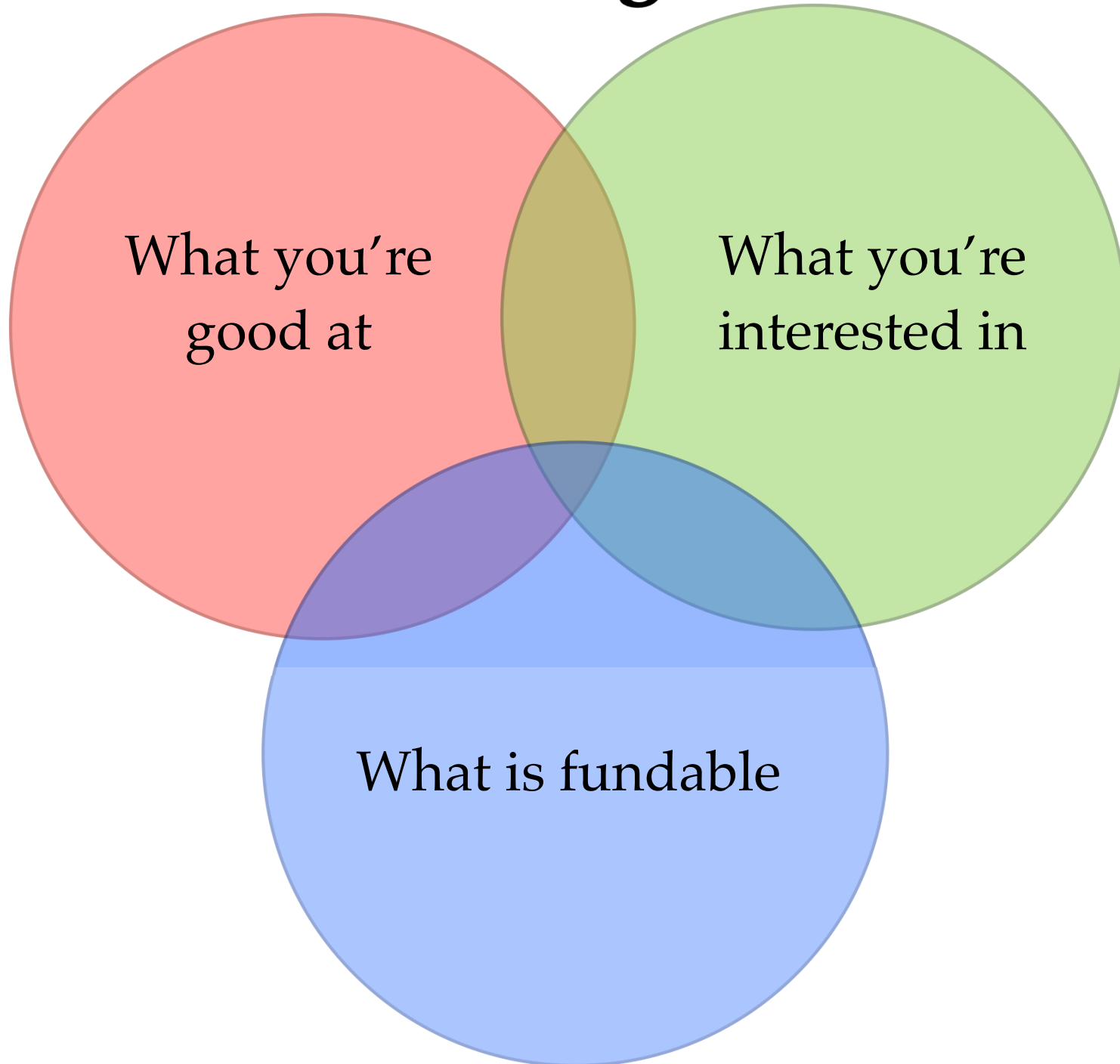
There are more qualified people than there are positions!

You will learn the technical skills, but what about the “other stuff?”

Other stuff (“Science Survival Skills”) is rarely taught because the “good” ones figure it out on their own. (But what happens to the “bad” ones . . .) **A PHD Is Not Enough!**

“This book is meant for those . . . who naively suppose that getting through graduate school, doing a postdoc, etc., are enough to guarantee a scientific career.” **A PHD Is Not Enough!**

What is "It" good for?



What you're
good at

What you're
interested in

What is fundable

Build an Exhaustive Bibliography

Very useful when you are writing papers, your dissertation, review articles, grant proposals, etc.

*Knowing the literature
gives you a better
understanding of
where your works fits
into the big picture.*

phd comics by jorge cham

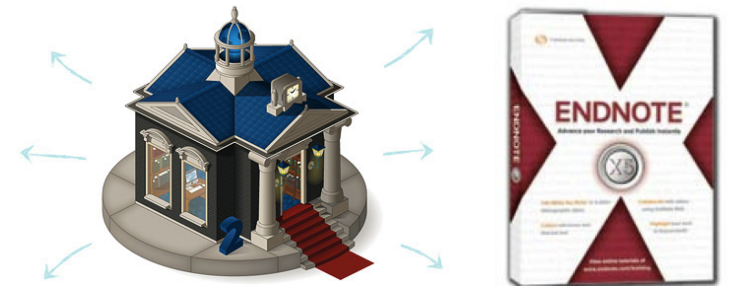
<http://www.phdcomics.com/comics/archive.php?comid=286>



Instrumental to the development
of the Quark Model. See G. Zweig's
"Origin of Quark Model"

<http://authors.library.caltech.edu/18969/>

Use a program like Papers or Endnote.



Actively Listen During Seminars/Talks

0. One of the things that we do as scientists
1. Keep notes & ask questions
2. Good way to find & interact w/ potential future employers
3. Essential to coming up with ideas



"[Seminars] provide a means for all of us to learn more of the science going on within the Division, outside our immediate special areas of interest...I would like to encourage the students in the Division to take advantage of these opportunities to broaden their horizon."

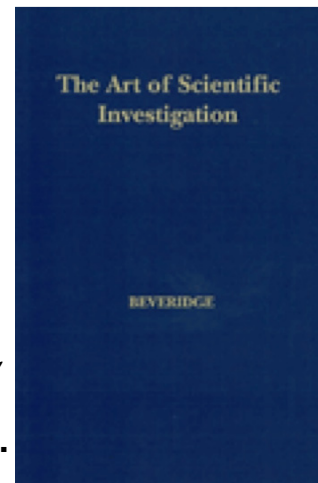
- RVFJ

Learn to Keep a Useful Logbook

“The careful recording of all details in experimental work is an elementary but important rule. It happens surprisingly often that one needs to refer back to some detail whose significance one did not realize when the experiment was carried out. The notes kept by Louis Pasteur afford a beautiful example of the careful recording of every detail. Apart from providing an invaluable record of what is done and what observed, note-taking is a useful technique for prompting careful observation.”

- W.I.B. Beveridge

**Beveridge, W.I.B. The Art of Scientific Investigation.
Blackburn Press: Caldwell, NJ (1957)**



Why is the experimental logbook important?

- It enables a complete reconstruction of the experiment or measurement at a later date.
- The "later date" can be many years; even after the death of the experimentalist.
- It enables the work to be repeated for re-evaluation of the reported results.
- The steps that led to the success or failure of a large project can be extracted.
- Patent lawyers need properly documented evidence of inventions.

<http://personal.ee.surrey.ac.uk/Personal/D.Jefferies/logbook.html>

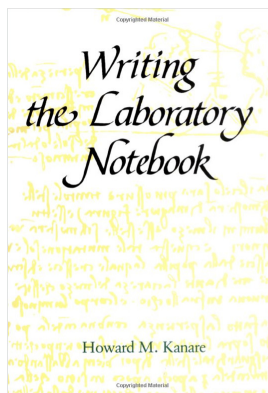
See also:

Bookfactory.com

<http://www.bookfactory.com/>

Colin Purrington @ Swarthmore

<http://www.swarthmore.edu/NatSci/cpurrin1/notebookadvice.htm>



“It’s a notebook, not a neat book”

R. Cueto

http://macro.lsu.edu/rcueto/PPT/Lab%20Notebooks_2010.ppt

H. M. Canare

**Canare, H.M. Writing the Laboratory Notebook,
ACS Publications (1985)**

Master Your Tools: Read the Manual!

Dilbert by Scott Adams <http://dilbert.com/strips/comic/2001-06-02/>

Manuals often have a “theory of operation” chapter.

Data sheets often tell you exactly under what conditions the device / component should work and how well.

Backup Your Personal & Lab Computers!

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comicid=382>

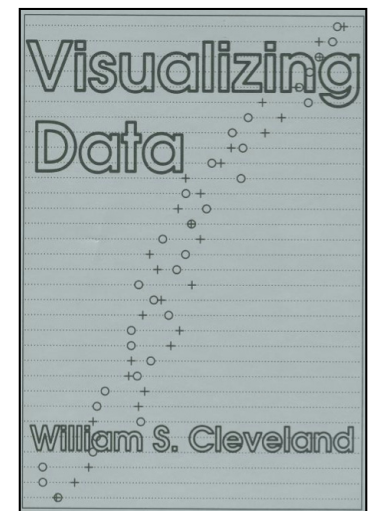
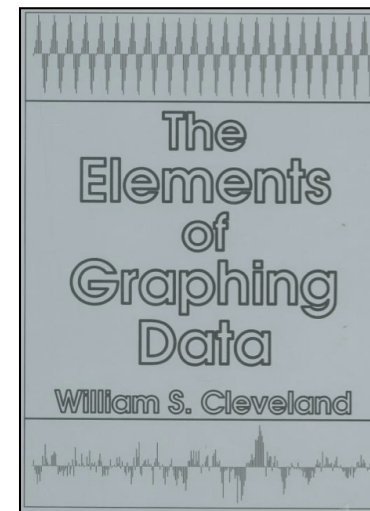
I recommend having both a local physical backup and a remote web-based backup. Also, keep a copy of all your email on your computer.

Learn to Make Useful Plots

xkcd by: Randall Munroe <http://xkcd.com/833/>

1. Make a template
2. Label your axes & include units
3. Put your name on it!

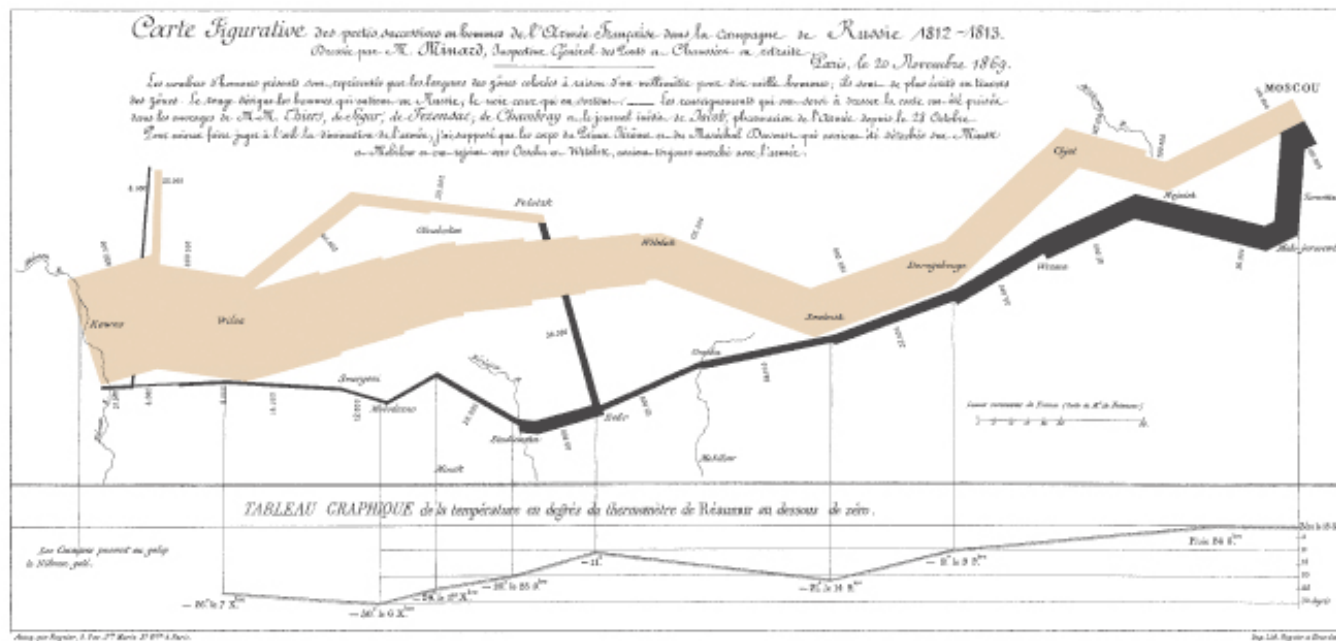
see also the works of
William S. Cleveland:



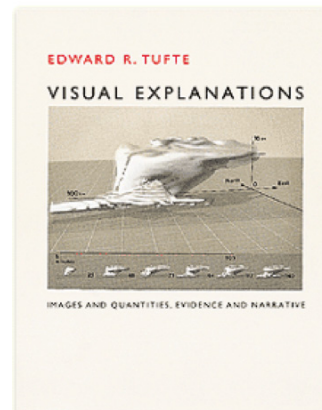
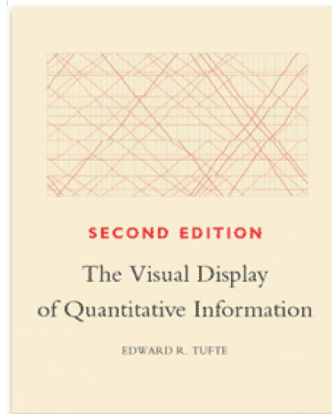
<http://www.stat.purdue.edu/~wsc/>

Learn to Make Useful Diagrams

You're in good shape if you've seen this before:



<http://www.edwardtufte.com/tufte/posters>



Edward R. Tufte

http://www.edwardtufte.com/tufte/books_vdqi

Learn to Give Good Presentations

1. A good presenter tells a good story.

check out this book: **McCloud, Scott, Making Comics: Storytelling Secrets of Comics, Manga and Graphic Novels, Harper: New York (2006).**



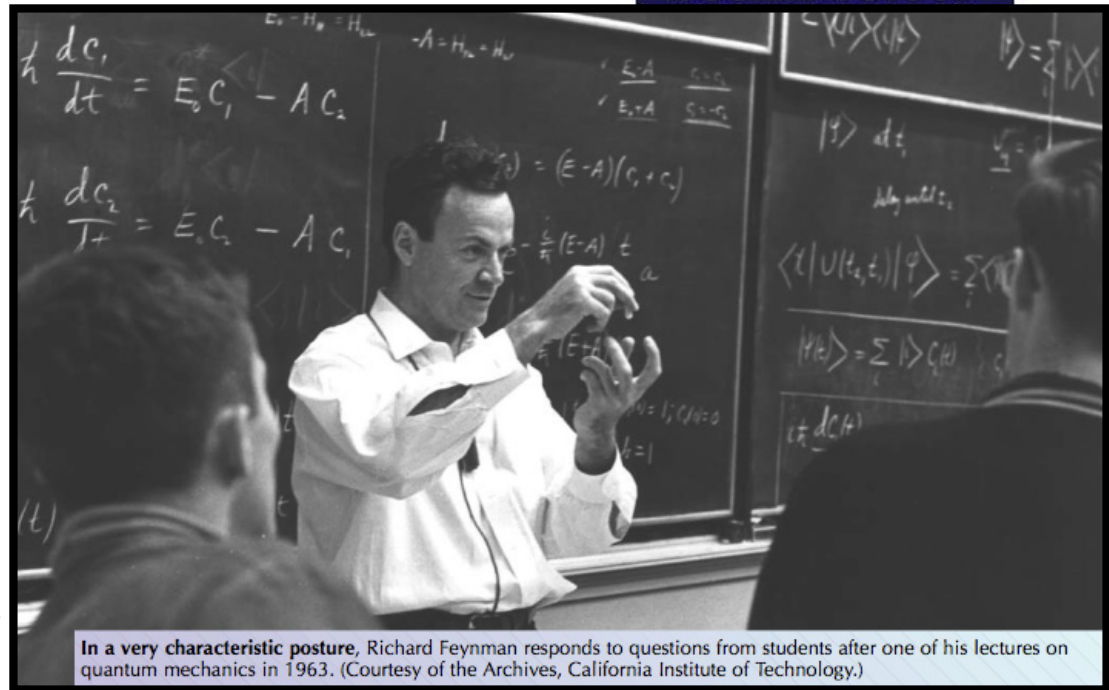
2. Practice, Practice, Practice:

present your work at 1 conference/yr & also your dept. yearly

“As soon as the bell rang to announce the start of the class, Feynman began his lecture. Each one was a carefully scripted, dramatic production that he had clearly planned in detail, and usually followed this order: introduction, development, climax, and denouement. And his timing was most impressive. Only very rarely would he finish more than a fraction of a minute before or after the end of the hour. Even his use of the chalkboards at the front of the lecture hall appeared to be carefully choreographed.” - M. Sands

Physics Today, April 2005, pp. 49-55

Physics Today, November 2005, pp. 12-13



3. Poster Presentations:

Colin Purrington @ Swarthmore

<http://www.swarthmore.edu/NatSci/cpurrrin1/posteradvice.htm>

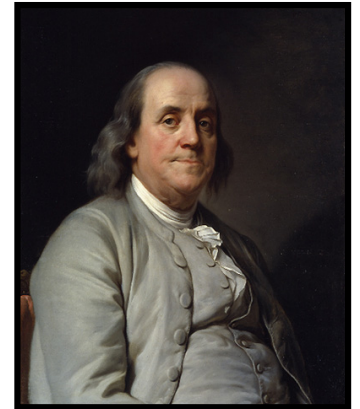
Learn to Write Good Papers

1. Ben Franklin Method: Learn by imitation!

- offer to proof read your advisor's grant proposals and papers by others in the dept.

2. Practice, Practice, Practice.

- write tech notes, monthly summaries of your work, reviews/summaries of literature searches...



3.



<http://www.nytimes.com/2009/04/22/books/22elem.html>

Strunk W. and E.B. White, The Elements of Style, Longman: Harlow, UK (2008).

4. *The Science of Scientific Writing* by Gopen & Swan

<http://www.americanscientist.org/issues/pub/the-science-of-scientific-writing>

Gopen, G. and J. Swan, The Science of Scientific Writing, American Scientist, Nov-Dec 1990.

5. *Some rules of good scientific writing* by D. Budker

<http://arxiv.org/abs/physics/0608246>



Dima Budker, atom man.

Learn Time Management

	Important	Not Important
Due Soon	?	?
Due Later	?	?

Learn Time Management

	Important	Not Important
Due Soon	1	?
Due Later	?	4

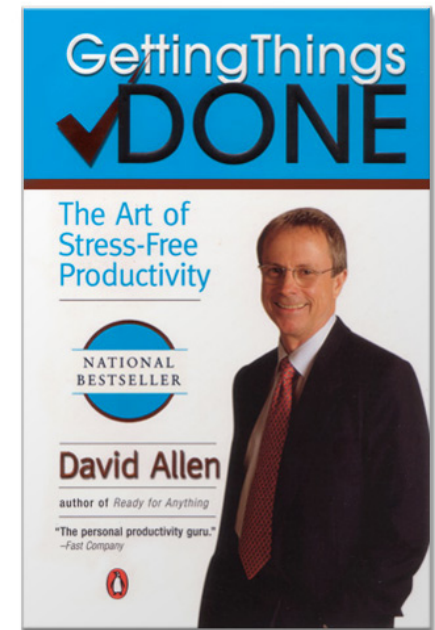
Learn Time Management

	Important	Not Important
Due Soon	1	3
Due Later	2 <i>important > due soon</i>	4

Learn How to Get Things Done!

1. Define a desired outcome for each task
2. Be accountable/hold others accountable
3. Don't try to remember things:
 - a. Have a system: paper or software (doesn't matter)
 - b. Use a calendar
4. Learn to say no

zenhabits.net/say-no/



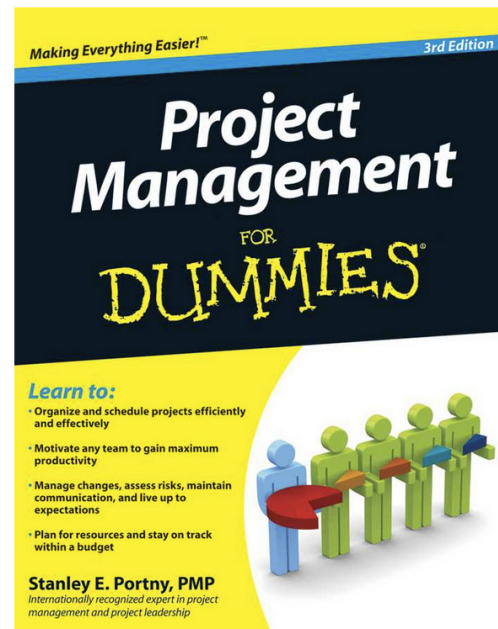
Allen, David, Getting Things Done (2002) Penguin Books

Learn How to Get Things Done!

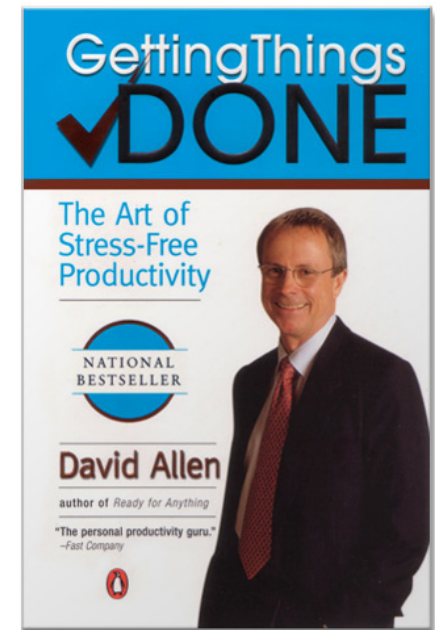
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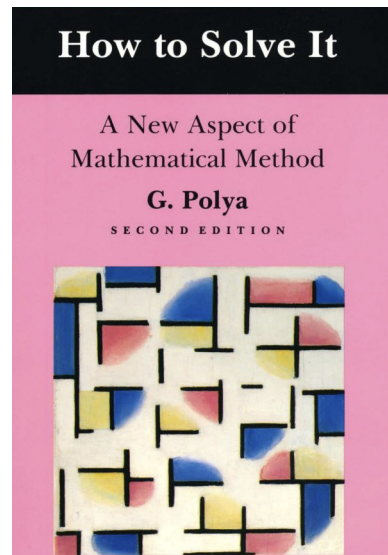


Portny, S.E. Project Management for Dummies, 3rd Ed. (2010) For Dummies Publishing



Allen, David, Getting Things Done (2002) Penguin Books

Learn How to Solve Problems



1. Understand the problem
2. Devise a plan
3. Carry out the plan
4. Look back on your work - how could have it been better

Polya, G, How to Solve It, Princeton University Press (1971)



Richard Zare: success = problem-solving

<http://cpms.byu.edu/zare-lecture/>

<https://www.chem.byu.edu/node/9578>

Work Hard! (What Does This Mean? How hard? ...)

For Theorists:

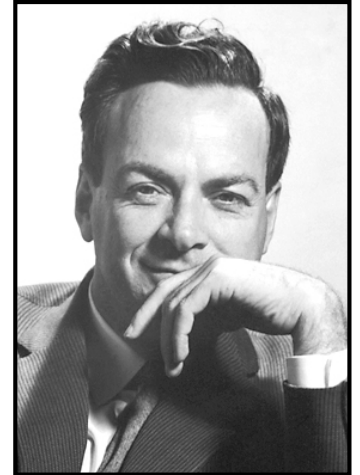
HOW to BECOME a GOOD THEORETICAL PHYSICIST



See G. 't Hooft's website:

<http://www.staff.science.uu.nl/~hooff101/theorist.html>

Read R. P. Feynman's 1965 Nobel Lecture:
*The Development of the Space-Time View of
Quantum Electrodynamics*



For Experimentalists:

Read C.E. Wieman's
2001 Nobel Autobiography



Read R. A. Hulse's
1993 Nobel Lecture:
*THE DISCOVERY OF
THE BINARY PULSAR*

Don't Forget About Sleep/Life!

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comicid=1015>

Wikipedia "Sleep Hygiene"
and also "Decision Fatigue"

<http://www.nytimes.com/2011/08/21/magazine/do-you-suffer-from-decision-fatigue.html?pagewanted=all>

**Don't wait until after grad school
or after your postdoc
or after you get tenure
to "get married" and/or "have kids"**

The Goal is To Graduate!

phd comics by jorge cham

<http://www.phdcomics.com/comics/archive.php?comicid=1012>

1. Have an early & honest discussion with your advisor about what is required to defend
2. Keep your “thesis committee” & mentor in the loop
3. Get feedback from all three about every 4 months
4. Make a realistic evaluation of your progress and make changes to the plan if necessary

Leaving Academia



If/when you decide to leave academia, you will have to deal with stereotypes.

Employers often assume that PhD's went to graduate school because they:

- have no people skills
- will not be a team player
- do not have time management skills
- do not have leadership skills
- do not have "real world" skills

"He is kind of crazy, talking always quickly...He is always asking questions and can be annoying." - Amy

<http://ed.fnal.gov/projects/scientists/amy.html>

Leaving Academia



"I know scientists are just normal people...Scientists lead a normal life outside of being a scientist." - Amy

<http://ed.fnal.gov/projects/scientists/amy.html>

You will have to be prepared these fight these stereotypes with stories that you should be easily be able to provide involving these skills:

- *time management skills – finished grad school
- *writing skills – can explain complicated stuff, published papers
- *public speaking skills – presented at conferences
- *teaching/mentoring skills – TA / grader for classes, younger students in your lab
- *problem solver – know how to attack a problem with limited / no information
- *self starter – did your own lab work
- *team player – worked in collaborations
- *people skills – talked to product vendors, talked to tech support, interacted with all levels of university admin, interacted with technical support, interacted with people from all over the world, know how to draw out shy people

Choosing a Project for a Postoc

How To Choose a Good Scientific Problem

Uri Alon^{1,*}

¹Department Molecular Cell Biology, Weizmann Institute of Science, Rehovot 76100, Israel

*Correspondence: urialon@weizmann.ac.il

DOI 10.1016/j.molcel.2009.09.013

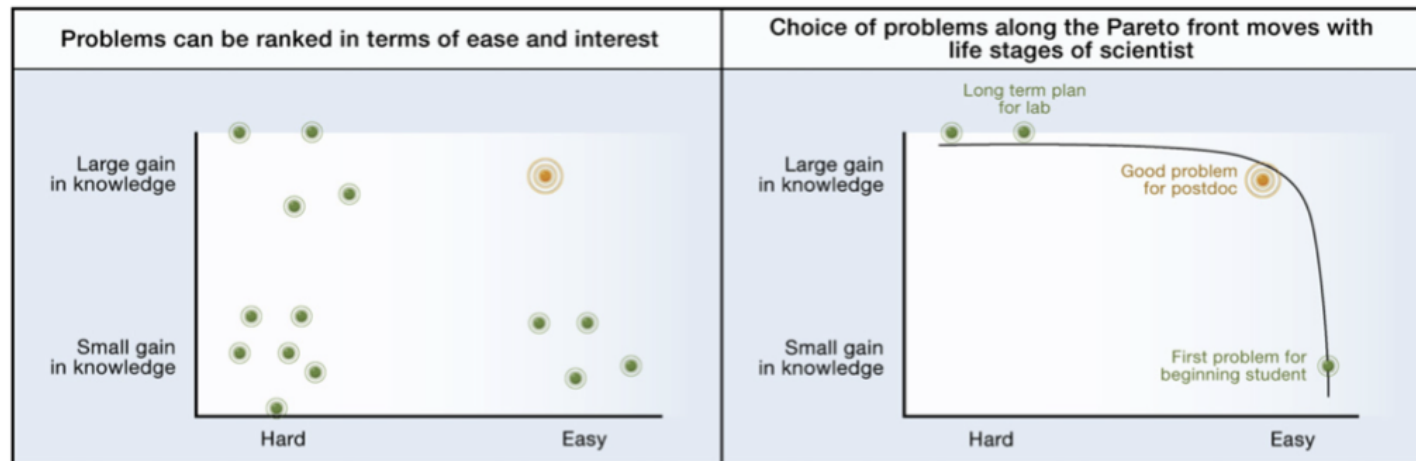


Figure 1. The Feasibility-Interest Diagram for Choosing a Project

Two axes for choosing scientific problems: feasibility and interest.

726 Molecular Cell 35, September 25, 2009 ©2009 Elsevier Inc.

See also EWD 637: The Three Golden Rules for Successful Scientific Research

<http://www.cs.utexas.edu/~EWD/transcriptions/EWD06xx/EWD637.html>

How to Come Up With Ideas

A **McGraw-Hill** ADVERTISING CLASSIC

A Technique for Producing Ideas

FOREWORD BY
WILLIAM
BERNBACH

JAMES WEBB YOUNG

1. Gather raw materials
(read papers, go to seminars,
talk to people about their research...)
2. Digest the materials
(takes notes, ask questions)
3. Unconscious processing
“no effort of a direct nature”
4. The “A-Ha” Moment
(document it)
5. Idea meets Reality
(work out the details
get feedback/criticism from colleagues)

What To Accomplish As a Postdoc

A PhD is Not Enough!: A Guide to Survival in Science by Peter J. Feibelman (Basic Books 2011) p. 34:

- decide what area of science you want to make your name
- finish at least one significant project (you must have something to talk about while job hunting)
- establish your identity within the research community

What They Didn't Teach You in Grad School: 199 Helpful Hints for Success in Your Academic Career by P. Gray & D.E. Drew (Stylus Publishing 2008)

- Hint 2: 100 people “rule” your field (Dunbar’s Number = 150)
 - who are given invited/plenary talks at the big conferences in your field?
 - who are invited to talk at Gordon Research Conference in your field?
 - who are the most cited people in your field?
 - who are asked to write “viewpoint”-type articles in *Science*, *Nature*, etc.
- **Hint 6: Get Known for Something**
 - do something specific (find a specialty) really well (involves hard work)
 - make sure those 100 to 150 people know (hint 143: publish early and often, give good talks, go to conferences, setup an informative professional website)
- Hint 61: “Tenure Clock” is really 4.5 yrs

Applying for Postdoc

1. If you have followed my advice, then you will have given seminars in your dept. and kept several faculty / collaborators up-to-date with your thesis work.

You should have no problem finding at least 3 letter of support for a fancy “named” postdoc fellowship!

2. A postdoc is a good time to switch to a different, but related field.

3. Looking for a postdoc involves the same process that I described earlier for grad school, *except it requires more sophistication and the stakes are higher!*

4. Give a great talk on your thesis research!

Interviewing for a Postdoc

- *What are the prospects of publishing during the time that you're a postdoc?
- *How much mentoring of students will I be expected to take to on?
- *What resources & tools are available to push the research forward?
- *What are their former postdocs doing now?
- *What is the institutional culture for promotion into a permanent position?
- *What support will you receive to attend conferences?
- *What support will you get to pursue your own research ideas?
- *What type of professional development is available and will you be supportive of it?
(Wisconsin Program for Scientific Teaching, teaching opportunities, career development workshops)

Don't ever forget: you are the prize and this is your life!

Free (e)Books!

I've had (and continue to have) a great amount of help from mentors who have guided my career along.

There is nothing I can do to pay them back, *so thank YOU for listening to me and allowing me to pay it forward!*

Fooled you - *I'm the beginner!*

1. Email me just one ~mildly useful suggestion for how I can make this talk better.
2. I will buy & send you the ebook "*A PhD is NOT Enough!*"